**KEYWORDS** Clustering Design Structure Matrix Module Definition Modularity Genetic Algorithm

# A Clustering Method Using New MODULARITY **INDICES AND A GENETIC ALGORITHM** WITH EXTENDED **CHROMOSOMES**

### 1. Introduction

Many companies are trying to not only provide customers with differentiated products on time but also reduce costs. Product planning and development strategies focused on single products can be ineffective from a product family point of view. Product planning, development, and production based on modular product platforms are known to provide a competitive strategy for reducing total cost as well as shortening time to market.

Defining modules and the modular product architecture is a key step in a modular platform definition process (Otto et al., 2013). After the 1990s, various methods to define modules for product families have been widely studied (Gershenson et al., 2004; Otto et al., 2013; Simpson, 2004). Particularly, many module definition

methods were focused on matrix-based approaches because using a matrix such as the Design Structure Matrix (DSM) (Browning, 2001; Eppinger and Browning, 2012; Steward, 1981) is an effective way to represent and visualize the relationships between elements within a product architecture. In recent years, clustering algorithms using DSMs and numerical heuristic methods have been actively studied to cluster the elements within a product architecture into modules (Borjesson and Hölttä-Otto, 2012; Helmer et al., 2010; Thebeau, 2001; Yu et al., 2003; Yu et al., 2007).

Most clustering algorithms utilize a measure to assess the degree of modularity, and the modularity measure is usually used as the objective function of the clustering algorithm. Guo and Gershenson (2003) and Gershenson et al. (2004) reviewed various modularity measures. Guo and Gershenson (2004) also introduced a mod-

ularity metric that maximize connections within a module and minimize the connectivity between modules simultaneously, but it is not suitable to use this metric directly as an objective function for clustering DSMs.

Fernandez (1998) and Thebeau (2001) developed a clustering method using the modularity metric called total coordination cost to minimize the interactions between clusters and to maximize the interactions within clusters. Borjesson and Hölttä-Otto (2012) improved Thebeau's clustering algorithm to obtain useful clustering results more quickly. However, the clustering algorithm of Thebeau is known to sometimes produce too many small clusters, which cannot constitute a module (van Beek et al., 2010).

Hölttä-Otto and de Weck (2007) introduced two types of modularity indices: (1) the singular value modularity index

#### ABSTRACT

Module definition entails clustering a product architecture into independent or coordinated modules. Clustering algorithms based on Design Structure Matrices (DSMs) for defining modules have been widely studied. After reviewing existing clustering algorithms, we introduce simple new metrics that can be used as modularity indices bounded between 0 and 1 and also utilized as the objective functions to obtain optimal DSMs by maximizing interactions within modules and interactions between modules. As a search strategy for clustering modules, a combinatorial genetic algorithm using a new extended chromosome approach and modified operators for the chromosome is suggested. The module definition results indicated that the proposed clustering method using new modularity indices and genetic algorithm helps obtain optimal modular product architectures more logically.

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*(SMI)* to capture the degree of the closeness to the diagonal of DSM and (2) the non-zero fraction (NZF) to capture the sparsity of the interrelationships between components. These modularity indices are theoretically bounded between 0 and 1 regardless of the size of DSM, but they cannot be directly used as the objective functions for clustering DSM. This is because the SMI value of a DSM is constant even though the sequence of components within the DSM

is changed. Yu et al. (2003, 2007) suggest a modularity measure using the minimum description length (MDL) principle (Rissanen, 1978, 1999) to minimize the information needed to describe the connectivity between modules. Helmer et al. (2010) improved Yu et al.'s clustering algorithm in order to overcome the deficiencies such as excessively overlapped

Meanwhile, in recent years, genetic algorithms (GAs) have been used for the purpose of clustering DSMs (Helmer et al., 2010; Kamrani and Gonzalez, 2003; Whitfield et al., 2002; Yu et al., 2007). This is mainly because GAs can handle discrete design variables and are far more likely to find a global optimum because they widely explore the entire design space. However, existing GAs for clustering are known to reach to the optimum solution slowly because the GAs are based on binary coding and the chromo-

ent sizes.

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components between clusters. The modularity measure based on the MDL principle is known to be a useful objective function for clustering DSMs to drive module definition, but the value of this measure increases with the DSM size, making it difficult to compare modularity between modular architectures of differsome lengths of the GAs might be extremely extended according to the number of components or the number of modules (Borjesson and Hölttä-Otto, 2012; Yu et al., 2007).

After reviewing the existing modularity measures and clustering algorithms in the literature, we propose new modularity indices that overcome the deficiencies of the previous modularity measures, and a new search strategy for clustering is suggested. In this paper, Section 2 describes the modularity indices and the proposed GA using a new extended chromosome approach and modified operators for the chromosome. Section 3 presents the module definition result of a real-world product to demonstrate the effectiveness of the proposed method. Finally, Section 4 presents some conclusions.

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### 2. Clustering Algorithm

#### 2.1 Modularity Indices

We introduce simple new metrics that can be used as objective functions for optimizing DSMs and also utilized as modularity indices obtained between 0 and 1. The modularity index MI, measures the proximity of component interactions to the diagonal of a DSM:

$$MI_{1} = \frac{\sum_{i=1}^{N-1} \sum_{j=i+1}^{N} \left[ \left( -\frac{j-i}{N-1} + 1 \right) \frac{DSM_{ij} + DSM_{ji}}{DSM_{\max}} \right]}{\sum_{i=1}^{N-1} \sum_{j=i+1}^{N} \frac{DSM_{ij} + DSM_{ji}}{DSM_{\max}}}$$
(1)

where  $DSM_{ii}$  is the value of the ith row and jth column element in DSM; DSM; as the maximum interaction value within *DSM*; and *N* represents the total number of components. The value of *MI*, is always between 0 and 1 regardless of the size of the DSM. As shown in **Figure 1**(*a*), a *MI*, value close to 1 denotes that the interactions are near the diagonal of the DSM. Thus, MI, should be maximized to be close to 1 when  $MI_1$  is utilized as an objective function for clustering DSMs. By doing so, the DSM clustered maximizing MI, shows which components should be arranged around a component within a module. Also, one can know which components are placed near the module boundary. For example, if there exists the interaction between two components contained within two different modules respectively, then the two components are arranged near the boundaries of each module so that they can be placed near each other. The sequence information of components within each module can also be utilized to architect product families that contain shared components and modules based on this clustering.

 $MI_2$  represents a modularity index for the independency of each module. MI, is formulated as follows:



FIGURE 1. MI, and MI, values for interaction patterns of DSMs

$$II_{2} = \frac{\sum_{i=1}^{m-1} \sum_{j=i+1}^{m} \left( \frac{CS_{ij}^{out}}{CS_{i}^{in}} + \frac{CS_{ij}^{out}}{CS_{j}^{in}} \right)}{m(m-1)} + \varepsilon \left( N - m \right)$$
(2)

where  $CS_i^{in}$  is the sum of interaction values within ith modules;  $CS_{ii}^{out}$  is the sum of interactions between ith and jth modules; *m* is the number of modules; and  $\varepsilon$  is a very small positive number. As shown in **Figure 1**(b),  $MI_{a}$  is usually bounded between 0 and 1. MI<sub>2</sub> closer to 0.0 indicates a higher degree of the module independency. In Figure **1**(*b*), a large dot within a *DSM* represents a greater interaction value than a small dot. In some cases,  $MI_{a}$  might be greater than 1 if the sum of the interaction values between modules is greater than the sum of the interactions between components within a module. In Equation (2),  $\varepsilon(N-m)$  is utilized to obtain the clustering result including more divided modules among the clustering results with the same  $MI_2$  values when the proposed modularity indices are used as the objective functions for optimizing *DSMs*. ε is usually set as a sufficiently small positive number such as 10<sup>-8</sup>.

The proposed modularity indices can be utilized as the objective functions when optimizing DSMs. Since we should maximize MI, and minimize MI<sub>2</sub> simultaneously to reach an optimized clustering result, a scalarization function was employed to formulate the optimization problem as follows:

$$f = \frac{MI_2}{MI_1} \tag{3}$$

By using Equation (3) as the fitness function of the proposed GA, we can obtain optimal DSMs including the maximized interactions within modules and the minimized interactions between modules.

#### 2.2 Genetic Algorithm

This section introduces a search strategy using a genetic algorithm (GA) for clustering DSMs.



To reduce the computation time of the GA, we developed a GA using an extended chromosome approach and modified operators for the chromosome.

In this study, the extended direct encoding chromosome, which can hold two kinds of information in a single chromosome, is defined based on a method suggested by Jung et al. (2013). We modified their chromosome definition method in order for each chromosome to have the same string size. The extended chromosome consists of two parts. The first part of the chromosome includes the information on the sequence of each component, and the second part holds the information on the dividing points between modules. The string size of the first part is *N*, and the size of the second part is N-1 because the number of modules can be changed from 1 to *N* during the clustering process. For example, as shown in Figure 2, A–H represent each component, while 3 and 6 represent the dividing points between the modules. Since the first and second dividing points are 3 and 6, respectively, the first, second, and third modules include elements A to C, elements D to F, and elements G and H, respectively.

In the proposed GA, the three operation processes of selection, cross-over, and mutation are conducted repeatedly. First, a deterministic selection (Bäck, 1996), which is one of the selection methods used in existing GAs, was employed.

As for the cross-over, two kinds of cross-over methods are applied simultaneously to the two parts of the extended chromosome. The subtour-chunking cross-over (Gen and Cheng, 1997; Grefenstette, 1987) operates in the first part of the chromosome, and a modification of the onecut-point cross-over (Gen and Cheng, 1997) is used in the second part of the chromosome. Specifically, the subtour-chunking cross-over can generate more mixed offspring as well as maintain similarly the original positions of each chunk selected from parents. The subtour-chunking cross-over method is known to give better results compared

to other kinds of direct encoding cross-overs (Gen and Cheng, 1997).

proposed cross-over using the extended chromosome follows based on Figure 3.

- 1. Chunks (B C D) and (GACB) are chosen from each first part of two parents. In the

parent 1 parent 2	
	Choose chu
parent 1	ABO
offspring	ВС
parent 2	DFG
	Choose chu



second part, the genes are jumbled.

2. The chunk (B C D) is placed into the offspring so as to maintain the original position in the Parent 1, and the chunk (G A) except the overlapped components B and C is placed to the right of the chunk (B C D).

3. The chunk (A) is chosen from the first part of Parent 1. However, the chunk is not used because (A) already exists in the offspring. An arbitrary point as the cut point of the second part is selected. The number of genes after the cut point in Parent 1 and before the cut point in Parent 2 should be the same.

• 4. The chunk (D F) is chosen from the first part of Parent 2. but only the chunk (F) except the overlapped component D is placed into the offspring. The cut point of the second part is selected as well.

5. The chunk (G H) is chosen from the first part of Parent 1, but only the chunk (H) is placed in the seventh position. Also, the first chunk in the second part of Parent 1 is placed into the offspring in the same position as in Parent 1.

• 6. The chunk (E H) is chosen from the first part of Parent 2, but only the chunk (E) is placed in the last position. Also,





the first chunk in the second part of Parent 2 is spliced to the offspring.

• 7. The genes in the second part of the offspring are sorted in ascending order.

In the case of mutation, the swapping and altering method from (Jung et al., 2013) is modified and applied to the clustering problem here.

The computational procedure of the GA is as follows. In Step 1, an initial DSM is defined. In Step 2, the parameters such as mutation probability and population size are initialized. In Step 3, an initial population is generated in accordance with the given population size. In Step 4, Equations (1)-(2) are used to evaluate  $MI_1$  and  $MI_2$  for the DSM of each individual generated according to the population size. In Step 5, Equation (3) is employed to evaluate the fitness function *f* for the *DSM* of each individual. In Step 6, the individual with the smallest fitness function is selected, and convergence to the optimum is checked. In Step 7, the operations (selection, cross-over, and mutation) of the GA are performed to generate a new population, and the GA returns to Step 4.





# 3. Case Study

In order to validate the performance of the proposed method, an existing test product to define modular architecture was chosen as the case study for this paper. The product is a Black & Decker model CHV 1210 Dustbuster<sup>®</sup> (Borjesson and Hölttä-Otto, 2012), which is seen in Figure 4. Borjesson and Hölttä-Otto (2014) introduced the disassembled structure of this product in detail. The Dustbuster CHV 1210 consists of 57 components (Table 1) and use 0-1 interface representation where 1 indicates a connection (i.e., an interface exists) and 0 indicates no connection (Browning, 2001).

In this paper, the clustered DSM and the resulting modules obtained using the proposed method are compared to the clustered DSM result in reference. Figure 5(*a*) shows the clustered DSM for the Dustbuster CHV 1210 from (Borjesson and Hölttä-Otto, 2012), and Figure 5(b) shows the new clustering result. As shown in **Figure 5**(*a*) from the previous clustering result, the system was decomposed into too many small clusters which cannot constitute a module, even though the Dustbuster is a small electro-mechanical product. The module planning, development, manufacturing, etc. based on the defined modules containing only two or three components do not make sense. On the other hand, in the DSM clustered by the proposed

method, the total number of modules is six and each module contains more components than the previous result. This new clustering result is reasonable in view of structure as shown in Figure 4, and each module consists of the components with the strong interactions each other.

We next evaluated the types of components contained within each module and the sequence of the components as well. For example, the newly defined module NM2 contains the components related to nozzle and filter. In the NM2, the components related to nozzle are closer together than other components and the filter-related components are closely placed each other. A similar phenomena in the sequence of components is also observed in other modules. As stated previously, the Dustbuster example just used 0-1 representation for interfaces between components in the DSM. If we utilize an advanced design dependency measure to represent interfaces, then we expect to obtain more accurate modular architecture results using the proposed method.

	(Borjesson and Hölttä-Otto, 2012)	Proposed method
Rate of active cells within modules (# of active cells within modules / # of total active cells)	69.2% (119/172)	87.8% (151/172)
MI,	0.877	0.913
MI2	0.099	0.066

TABLE 2. Comparison of the rate of active cells within modules and modularity indices

Table 2 shows a comparison of modularity index *MI*, and MI2 values and the number of active interface cells within modules. Similar to MI, and MI, the rates of active interaction cells within modules were also compared in order to check the modularity of the DSMs. Consequently, we observed that MI, and MI, values and the rate of active cells within modules of the new DSM are better than those of the previously clustered DSM as shown in Table 2. Thus, more components within each module were closer to the diagonal of DSM and the number of interactions between modules



FIGURE 4. The disassembled structure of Dustbuster (Borjesson and Hölttä-Otto, 2014) and the module boundaries obtained using the proposed method



was also reduced as shown in Figure 5(b).

## 4. Concluding Remarks

In this research, we proposed new modularity indices and investigated their impact using a new clustering method to drive module definition. The modularity index *MI*, measures the closeness to the diagonal of a DSM, and the value of MI, is always determined between 0 and 1 regardless of the size of the DSM. MI<sub>2</sub> captures the independency of each module in a clustered DSM. Thus,  $MI_2$  closer to 0.0 indicates a higher degree of module independency. The two modularity indices were utilized as the objective function for optimizing a DSM. As a search strategy, we developed a GA using an extended chromosome, which contains two kinds of information: (1) the sequence of each component and (2) the dividing points between modules. The method for operating cross-over between the extended chromosomes was also described.

An existing test product in the literature was chosen to validate the performance of the proposed method. Comparing the new clustering result to the previous result in the literature, we observed that the  $MI_1$  and  $MI_2$ values of the DSMs clustered by using the proposed method are better than those of the previous DSMs. Thus, the new clustering results indicate a higher degree of the modularity on the strong interactions between components within each module (*i.e.*, *closeness* to the diagonal of DSM) and module independency. The results also showed that module definition with the proposed method structurally yields more reasonable modular architectures. The suggested clustering method is expected to be effective for defining preliminary modules in component-based system architectures.

l Hölttä-Otto, 2012)	Proposed method			
Component	Module	No.	Component	
Battery bay left	NM1	54	Button cam receiver	
Battery bay right		55	Button cam device	
Clam shell left	NM2	19	Vortex generator	
Clam shell right		20	Nozzle air duct	
Dirt bowl receiver		21	Dust flap	
Escutcheon		22	Nozzle release holder	
Exhaust duct		18	Nozzle	
Exhaust grate		17	Nozzle release latch	
Impeller housing		44	Nozzle release latch receiver	
Impeller		46	Dirt bowl	
Motor bracket		16	Nozzle release spring	
Wall hook receiver		45	Dirt bowl release latch	
Wall hook		42	Filter media	
Wall mount		43	Filter media holder	
Grooves	NM3	35	Transistor	
Nozzle release spring		34	Resistor	
Nozzle release latch		33	Rectifier Diode	
Nozzle		36	Printed Circuit Board	
Vortex generator		32	Light Emitting Diode	
Nozzle air duct		31	Low voltage AC connector female	
Dust flap		28	Power button	
Nozzle release holder		27	Styling handle	
Dirt bowl release spring		25	Anti-theft device	
Dirt bowl release button		24	Dirt bowl release button	
Anti-theft device		23	Dirt bowl release spring	
Structural handle		26	Structural handle	
Styling handle		56	Microswitch bracket	
Power button		57	Microswitch	
Low voltage AC connector male		29	Low voltage AC connector male	
Leads		37	Motor terminals	
Low voltage AC connector female		49	Battery pack terminals	
Light Emitting Diode	NM4	50	Battery cell rechargeable	
Rectifier Diode		48	Shrink wrap	
Resistor		47	Battery cell blank	
Transistor	NM5	30	Leads	
Printed Circuit Board		15	Grooves	
Motor terminals		51	Transformer	
Vibration damper		53	Encapsulation	
Electric motor		52	Power plugs	
Motor shaft		14	Wall mount	
Motor cover		13	Wall hook	
Filter media	NM6	5	Dirt bowl receiver	
Filter media holder		2	Battery bay right	
Nozzle release latch receiver		1	Battery bay left	
Dirt bowl release latch		12	Wall hook receiver	
Dirt bowl		4	Clam shell right	
Battery cell blank		8	Exhaust grate	
Shrink wrap		3	Clam shell left	
Battery pack terminals		6	Escutcheon	
Battery cell rechargeable		7	Exhaust duct	
Transformer		9	Impeller housing	
Power plugs		10	Impeller	
Encapsulation		11	Motor bracket	
Button cam receiver		41	Motor cover	
Button cam device		39	Electric motor	
Microswitch bracket		38	Vibration damper	
Microswitch		40	Motor shaft	

### TABLE 1. The resulting modules and components of the Dustbuster

#### BLOCK #1 /// A CLUSTERING METHOD USING NEW MODUL ARITY INDICES AND A GENETIC ALGORITHM WITH EXTENDED CHROMOSOMES

#### FIGURE 5. The clustered DSMs and the resulting modules of the Dustbuster



B. The clustered DSM obtained using the proposed method



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